

IT Acquisition Management Transformation Rapid Improvement Team (RIT)

**Principals Meeting
November 18, 2003**



Power to the Edge 

Purpose

- Status update to RIT Principals
 - Outcomes to date; pilots and OSD integration
 - RIT pilot programs' experiences
 - Final report overview & schedule
- Seek advice on future efforts
 - Through final report in April 2004
 - Potential follow-on development/experimentation capability



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Agenda

- **Introduction and background... *Dr. Myers***
- **Pilot thrusts and status...*Mr. Jim Clausen***
- **Portal views...*Mr. Len Sadauskas***
- **Pilot program briefings...*Component Representatives***
- **Final report structure & schedule...*Mr. Len Sadauskas***
- **Recap & Discussion ... *Principals***



Background

- RIT established in August 2001 to address cycle time reduction of mission effective IT capabilities to 18 months or less.
- Output of 5 teams consolidated into full set of RIT initiatives.
- Sponsors' memo of December 21, 2001 named twelve AIS programs to implement RIT initiatives in a controlled environment for a period of 2 years – ending on December 31, 2003. Two programs withdrew.



Background (continued)

- Briefing to Sponsors on October 18, 2002 generated follow-on actions:
 - Reduce risks by applying SA-CMM to PMOs and PEOs
 - Capture lessons learned
 - Develop plan for information sharing through common portal
 - Pilot data-centric oversight for GCSS FoS
 - Include requirements, funding, and acquisition disciplines to create streamlined lifecycle process



Background (continued)

RIT Pilot Phases & Milestones

Jan 02

Phase 1 Organization

- RIT Pilot Team Formed
- ACAT 1A Projects Delegated
- Pilot Projects Status Briefed
- Recommendation Champions Engaged
- Recommendations Allocated
- Risk-balanced Oversight Defined
 - Risk Radar, P/C
 - SW Acquisition Capability
- Portal Approach Formulated
 - Army AIM
 - Air Force SMART
 - DAU PMCoP
- Metrics Selected
- QSM Process Briefed
- Component Oversight Clarified



Jun 02

Phase 2 Execution

- Implement a PMCoP for all IT/NSS in DoD to share Pilot thrusts and best practices
- Implement Component Decision Process
- Assess PEO/PMO Risk Management
- Assess SW Acquisition Capability
- Observe Component Decision Process
- Employ Portal-based RIT Team Insight
- Observe RIT Recommendation Impact
- RIT Pilot Principal Reviews
- Recommendation of SW Acquisition Capability Approach
- Report of Portal Observations
- Report on Risk-balanced Oversight Approach

Dec
03



Mar
04

Phase 3 Evaluation

Final RIT Pilot Report

- Blueprint for IT Acquisition

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Pilot Thrusts

Facilitate <18 month cycle

- **Risk-Balanced Oversight** - *The allocation of appropriate supervision and oversight resources consistent with:*
 - *The risks of the investment and;*
 - *The goal to manage and oversee programs at the lowest competent and capable level.*
- **Doc X** - *The sum of information needed to enable a decision maker to set the program on a given acquisition path with a defined level of oversight appropriate to the risk involved*
- **Information** - *Utilize an information-based portal providing real-time visibility of IT programs in a joint/shared, secure database open to the community to pull from to do their job*



Status

- **18 Month Cycle-time goal - variable results**
- **Recommendations that show promise**
 - Delegation
 - Risk-balanced oversight / EADR / Virtual Reviews
 - Risk reduction through application of FAA-iCMM to PMO/PEO
 - Collaboration via IT CoP
 - Collection of candidate best practices
 - Program information posting via AIM & SMART
- **What will require additional attention**
 - Oversight staff (OSD and Component) need to rethink their way of doing business
 - Corpus of information required to accomplish *insight* still needs to be identified
 - More flexible, speedy and responsive JCIDS and PPBE processes are needed



Portal Views

- Goal is to streamline the acquisition information process by applying net-centric data handling tenets
 - Only handle information once
 - Post before processing
 - Demonstrate capability to pull data in the needed form
 - Collaborate during articulation of key acquisition issues
 - Provide reliable access to data
- Simulating net-centric acquisition insight/oversight
 - Army Acquisition Information Management (AIM)
 - Air Force System Metric & Reporting Tool (SMART)
 - Navy PM Community of Practice RIT Pilot QuickPlace site (now Acquisition Community Connection)



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Portal Views (continued)

Aim 6.8.1 On The Web (Private) - Microsoft Internet Explorer UNCLASSIFIED//FOUO

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Address https://aim.rdaisa.army.mil/aim/privatehome.cfm?Rand=772943.4852177926 Go Links

Mr. Leonard Sadauskas's Portal - OSD
Acquisition Information Management (AIM v6.8.1)

Home AIM Info Apps Meta Data Documents

Contact AIM Help and Faq My AIM Logout

AIM 6.8.1 Release Notes

Latest News at ALTESS

- September Execution data loaded (10/14/2003)
- ASARC Calendar of Events (10/09/2003)
- SmartCharts - FY05 BES Update (09/29/2003)
- Acquisition Enterprise User Group (09/29/2003)
- AIM 6.7 Release (07/24/2003)
- FY2004 Congressional Marks (05/22/2003)
- March 2003 Special Interest Topic (03/03/2003)

Event Calendar

Nov-Dec 2003						
Su	Mo	Tu	We	Th	Fr	Sa
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	1	2	3	4	5	6

Upcoming Events

- Nov 14 MAR due in to HQDA
- Nov 18-20 Acquisition Enterprise User Group Conference
- Nov 28 twp-Annual Leave

View Calendar

Commander's Corner

LTC Fernando L. Torrent



ALTESS welcomes the new Commander, LTC Torrent. His previous assignment was as Acquisition Staff Officer for the HQDA Chief Information Officer (CIO)/G6 and the Assistant Secretary of the Army for Acquisition Logistics and Technology (ASA(ALT) in the Pentagon.

[continued...]

View the commander's message

Acquisition Publications

- AIM ACAT Reports
- 2004 Congressional Marks Report
- Annual Defense Report 2001
- Army AL&T Magazine
- Army Logistian
- U.S. Army Publishing Agency



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Portal Views (continued)

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AIM 6.8.1 Release Notes

Top RIT Pilot Back to Top Back One Level

AIM Link Search Add Folder Add Document Help

Name	Description	Updated	Expires	
AF RIT PILOT Meeting 14 Feb 2002		03/06/2002 11:37:44	(None)	
AIM User Documentation	Documentation on how to use AIM.	05/24/2002 16:48:46	12/30/2004	
AIR FORCE	General folder for Air Force documents	07/07/2002 09:53:54	12/31/2004	Edit Log
ARMY	General folder for ARMY documents	07/07/2002 09:53:29	12/31/2004	Edit Log
BRIEFINGS	RIT Pilot Presentations/Briefings	07/07/2002 09:16:33	12/31/2004	Edit Log
Clinger-Cohen	CCA related documents	07/07/2002 09:11:13	12/31/2004	Edit Log
DISA	General folder for DISA documents.	06/25/2002 15:16:12	(None)	
Documented RIT PILOT Requirements	Document produced by Dee Aranza, RDASIA, that describes requirements for utilizing AIM for RIT PILOT	04/16/2002 11:00:46	(None)	
NAVY	General folder for NAVY documents	07/07/2002 09:36:28	12/30/2004	Edit Log
OASD HEALTH AFFAIRS	General folder for OASD HEALTH AFFAIRS documents	07/07/2002 10:02:08	12/31/2004	Edit Log
Pilot PM /Pilot Team Meeting		11/20/2002 13:07:19	(None)	
QSM Information	Repository of QSM briefings and materials	02/06/2002 08:36:20	12/31/2004	Edit Log
RIT Pilot 300's		02/04/2002 10:01:35	(None)	Edit Log
RIT Pilot Issue Papers	Draft issue papers to prompt discussion and resolution.	02/11/2002 11:06:31	12/31/2004	Edit Log

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Portal Views

(continued)

AIM 6.8.1 Information - Microsoft Internet Explorer UNCLASSIFIED//FOUO

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Program Information

TC-AIMS II (M12) Sort By: Short Name Show: My Programs

General **Command** **Reports** **Docs**

Program: **Transportation Coordinator - Automated Information for Movement Systems II (TC-AIMS II)**
TC-AIMS II (M12)

Reporting Chain: OSD > HQDA > [PEO EIS](#) > [PM TIS](#)

MAPR Report: Yes Last Submitted: 12/25/03 CIO Assessment Report: Yes Last Submitted: 9/6/03 SC Report: No

ACAT: IAM Phase: * MDA: DoD CIO MDA Name: Mr. John Stenbit

Next Milestone: MS III - Dec 2003 System Picture: [View!](#)

Scenario: 54, FY05-09 Budget Estimate Submission

MDEP (BOS, PEG)	RDTE - PE/Project	PROC - APPN/SSN	OMA - PE/Project
MSB2 (P-SS, SS)	655013 / 137	OPA / BZ8900	423612 432612

Description:
Transportation Coordinators' - Automated Information for Movements System II (TC-AIMS II) is a Joint service migration system which facilitates movements management of personnel, equipment, and supplies from home station to the conflict and back. Provides source ITV data.

Technology:
TC AIMS II Block 1, which is the current approved system, is a client server architecture utilizing COTS servers, workstations, laptops and Automatic Identification Technology equipment. The Block 2 product, scheduled for fielding later this year, moves to an web enabled architecture with an enterprise management system and the capability to host multiple related logistics applications on the same platform. TC AIMS II operates on both Windows 2000 and NT and uses SYBASE and Power Builder products.

Technical Director:
Mr. Willie Jones
Comm: (703) 752-0775 DSN:
jonesw@eis.army.mil

Project Leader:
Mr. Lee DeArmond
Comm: (703) 752-0756 DSN:
dearmondl@eis.army.mil

Print Request Change Help

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A Net-Centric DoD NII/DoD CIO

TC-AIMS II
Monthly
Acquisition
Program
Review in
AIM

Portal Views (continued)

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SAL MAPR Report December 2003 RDAISA AIM (11/13/2003, 15:15)
TC-AIMS II

Category	PM Explanation
Performance Characteristics: Y 21	Performance Characteristics: USAF and USMC performance is rated Yellow because joint requirements are not yet adequately resolved by the functional community.
Test and Evaluation: GA 7	Test and Evaluation: The Operational Test for the Army was completed on 2 Aug 03. A continuous evaluation event will be conducted 3-21 Nov 03. Phase I of the Navy Operational
Logistics Requirements: GA 12	Logistics Requirements: Army fielding deviated from the AOP due to nonavailability of units supporting OIF. Fielding in Alaska is in progress; completion Sep. 03. Army field
Cost Performance: G 24	Cost Performance: FY04 Contracts in place at programmed levels.
Funding: G 14	Funding: Initial FY04 funding received.
Schedule Performance: GA 6	Schedule Performance: Block 2 testing remains on schedule for the Army and Navy. Satisfying USMC reqmts is taking longer than expected, pushing DT start to 10 Nov 03.
Contracts: G 24	Contracts: FY04 contracts awarded.
Production: G 24	Production: There are no known issues with the production of the required COTS computers, peripherals or AIT devices.
Management: G 15	Management: PM and developer are working aggressively to maintain Block 2 delivery schedule through daily coordination meetings and dialog.
Interoperability: G 18	Interoperability: Interoperability KPP was approved by JROCM 072-03 on 21 Mar 03. Service review on the Block 3 CDD was held on 26 Jun 03.

Rating Worsened Rating Improved
* Numbers indicate the number of months the rating remained unchanged

Cost Summary	Overall Assessments
<p>Report Date: 12/09/2002</p> <p>CUM CPI — CUM SPI —</p> <p>TAB: \$M \$6.35 PM EAC: \$M \$6.35 Kr EAC: \$M \$6.35</p>	<p>PEO Assessment: The purpose of the TC-AIMS II system is to support joint deployment and transportation missions. The Army funds 100% of development and sustainment and JFCOM is assuming the role of the joint functional advocate/proponent for the program. The over-arching impediments to making this an efficient, effective acquisition program are: (1) lack of standard, joint, agreed-to business processes, and (2) lack of Service and legacy system adherence to joint DoD data standards which impacts the system's interfaces with external legacy systems.</p> <p>DA Staff Assessment:</p>

December 2003 TC-AIMS II Page 1



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A Net-Centric DoD CIO

TC-AIMS II
Reporting in
AIM

Portal Views (continued)

Monthly Acquisition Program Review Microsoft Internet Explorer UNCLASSIFIED//FOUO

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Address https://aim.rdaisa.army.mil/aim/mapr/MaprMain.cfm?sPage=ContractReportFrameset.cfm?sView=CostSched&iProgram=12908&Rand=750803 Go

MAPR

Back to AIM

ACAT: No Filter

Program: TC-AIMS II (M12)

End Item: TC-AIMS II

Threshold: G

Reports

SAL MAPR Report
PM Assessment
PM/PEO Assessment
Contract Performance
Cost/Schedule Performance
Assessment Trend Report

Monthly Comparison

AIM Help MAPR Help Contact Aim Log Out

Assessment Trend Report

Date:	09/02	11/02	12/02	01/03	02/03	03/03	04/03	05/03	06/03	07/03	08/03	10/03	12/03
Over:	G	G	G	G	G	G	G	G	G	G	G	G	G
Perf:	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
Test:	G	G	G	G	G	G	G	G	G	G	G	G	G
Logi:	G	G	G	G	G	G	G	G	G	G	G	G	G
Cost:	G	G	G	G	G	G	G	G	G	G	G	G	G
Fund:	Y	G	G	G	G	G	G	G	G	G	G	G	G
Sche:	G	G	G	G	G	G	G	G	G	G	G	G	G
Cont:	G	G	G	G	G	G	G	G	G	G	G	G	G
Prod:	G	G	G	G	G	G	G	G	G	G	G	G	G
Mana:	Y	G	G	G	G	G	G	G	G	G	G	G	G
Inte:	G	G	G	G	G	G	G	G	G	G	G	G	G

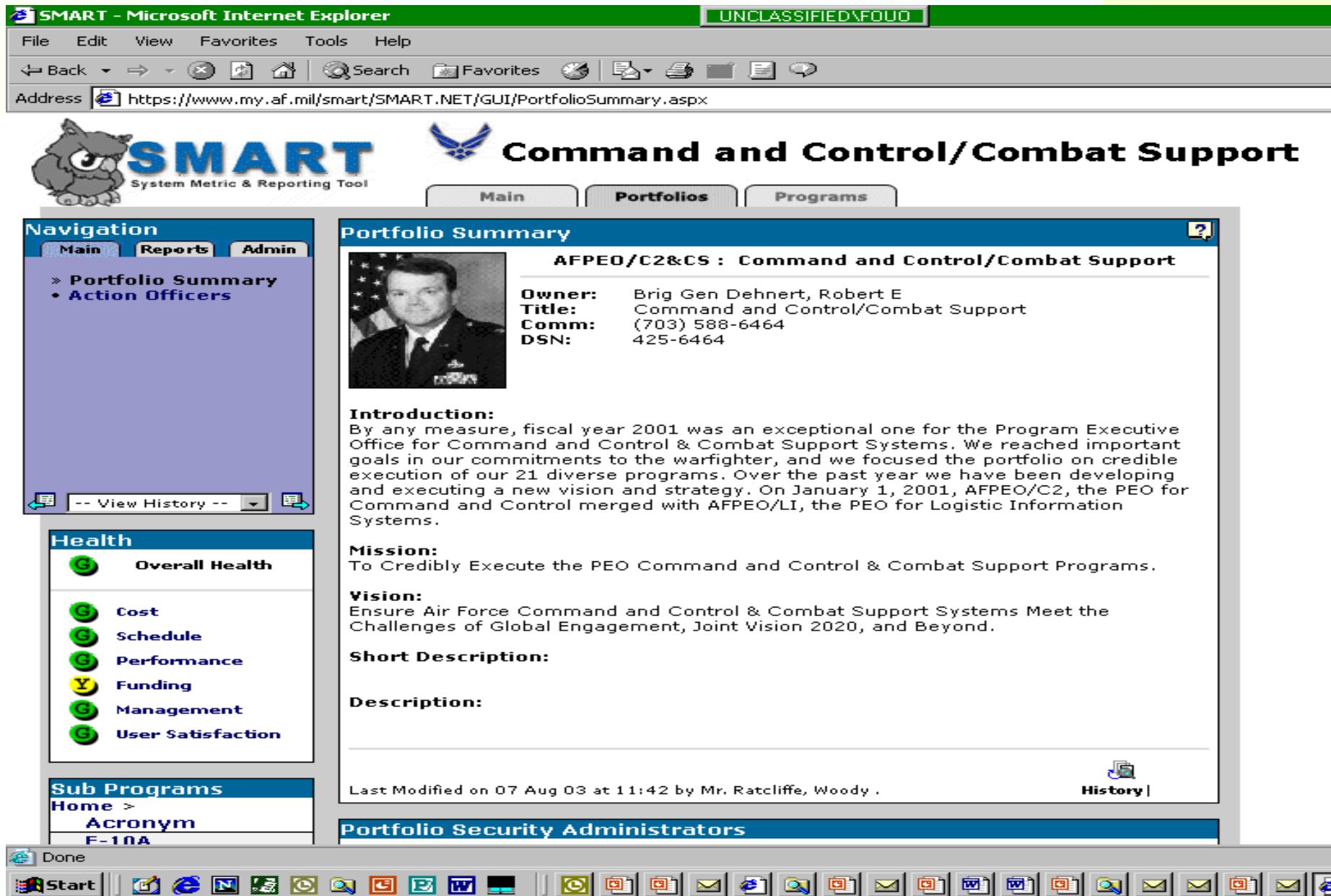
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Portal Views (continued)



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Portal Views (continued)

SMART - Microsoft Internet Explorer UNCLASSIFIED//FOUO

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Address https://www.my.af.mil/SMART/SMART.NET/GUI/ProgramSummary.aspx

 **SMART**
System Metric & Reporting Tool

 Global Transportation Network 21 (GTN 21)
AFPEO/C2&CS > GTN/GTN21 > GTN 21 >

Main Portfolios Programs

Navigation

Main Reports Admin

- > Program Summary
 - Program Health
 - Sustainment Metrics
 - Issues/Impact
 - Accomplishments
 - Tech Perf Parameters
 - Schedule
 - Certifications
 - Acronyms/Terms
 - Other Info
- Contracting
 - Contractors
 - Contracts
 - Earned Value Mgmt
- Financials
 - Funding \$
 - Funding Comments
 - Obs & Exp
- Program Links

-- View History --

Health

Overall Health

Cost

Schedule

Performance

Program Summary

GTN 21 : Global Transportation Network 21 (GTN 21)



PEO: Brig Gen Dehnert, Robert E
SPD: Col Tate, Stephen M
Manager: Lt Col Eickmeier, Daniel L

System Type: Combat Support C2
Program Type: US
Phase: System Development & Demonstration
Acat: IAC

Acquisition Authority: Command and Control/Combat Support

Intro:
On 26 Sep 02, the Northrop Grumman (NG) Information Technology team was selected to develop and deliver GTN 21 -- the Defense Transportation System (DTS) System of Record for In-Transit Visibility (ITV). An Evolutionary Acquisition Decision Review (EADR) was held on 15 Aug 02 to review statutory and regulatory compliance. Successful completion of EADR and MDA approval as documented in the EADR minutes allowed NG team to begin development.

Mission:
Provide near-real time visibility of global and multimodal military movement of passengers, cargo, and patients during peacetime, wartime, and contingencies. Provide C2 decision support information to support planning and command post exercises.

Vision:
To gather the family of transportation customers and providers of lift into an integrated Defense Transportation System (DTS) data infrastructure that will provide the Intransit Visibility (ITV) and the C2 decision support information necessary to meet customer requirements.

Short Description:
Joint program to provide Intransit visibility of global/multi-modal military cargo & passengers, C2 decision support, and Command Post & Field Training Exercise (CPX/FTX) capabilities.

Description:

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Portal Views (continued)

Welcome - dod_cio_rit_pilot - Microsoft Internet Explorer

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IT Community of Practice

dod_cio_rit_pilot

Welcome to the IT Community of Practice (IT-CoP)

We are in transition from the IT RIT Pilot Team place to a more inclusive site that will better reflect the needs of the whole IT Community of Practice. At the same time we retain all of the rooms dedicated to the RIT Pilot.

As a dual use site, it has both public and password constrained locations.

IF YOU ARE A REGISTERED MEMBER AND YOU DO NOT SEE YOUR ROOM, YOU NOW NEED TO "SIGN IN" BY CLICKING *SIGN IN* AT THE BOTTOM OF THE TOOLS SIDEBAR

What's New:

- The MID 905 Streamlined IT Acquisition Process has been expanded to include both MAIS and MDAP acquisitions. Mr. Robert Nemetz of USD(AT&L) has formed an IPT to respond to the expanded Portal initiative with DAMIR (Defense Acquisition Management Information Retrieval)and is in the process of creating a web site to support the DAMIR effort.
- The IT-CoP portion of the MID-905 remains with the IT community and we will continue to use this web site until we transition to the DAU sponsored CoPs.

New Room, see sidebar, for the Clinger-Cohen Act of 1996 (CCA)

New Folder for Software Acquisition Capability Assessments

The Pilot PMs requested that the assessment reports be shared with the RIT Pilot team members

news: daily | weekly advanced search

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Internet



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Portal Views (continued)

Discussion - dod_cio_rit_pilot - Microsoft Internet Explorer

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home > discussion • jump... • next | last

IT Community of Practice

New Page New... Cleanup

Go

- Welcome
- CCA:
- [Discussion](#)
- SA-CMM+ Assess:
- MID 905 Portal CoP WG:
- IA:
- Pilot Best Practices
- RIT Pilot 19 Nov Offsite
- RIT Pilot 23 Jul Offsite
- RIT Pilot 21 May Offsite
- Army RIT Pilot:
- Navy RIT Pilots:
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Tools

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Discussion

Title ▾ Author ▾ Modified ▾

Information not Documentation Leonard Sadauskas 08/08/2003
How many times Mary Ann Engelbert hit us with the admonition to think in terms of the information needed to support a decision rather than the Documentation most of us are used to seeing. Well the benefits are being seen in industry. Although not for the same...

Data Adequacy in GCSS Leonard Sadauskas 10/30/2002
During the 18 October 02 RIT Sponsors Meeting, an action was formulated for the RIT Pilot Team to facilitate data adequacy within the GCSS family of systems. I am writing to encourage a dialog amongst the Team and Pilot PMs that will exploit opportunities...

Re: Data Adequacy in GCSS Mike Yaphe 10/30/2002
To put what Len has in context, the discussion in the Sponsor's meeting focused on how the RIT was ensuring that the Pilot Programs were being looked at as a GCSS family of systems. Mr. Stenbit said as close as I recall, even if you got the acquisition of each of 5 systems...

Proposed Final RIT Pilot Report Construct Leonard Sadauskas 08/06/2002
Attached is the proposed final RIT Pilot Report that we discussed at the 6 August meeting. Please provide comments in this discussion thread. You can attach revised versions of the construct, but please change the file name. You can comment on comments...

Re: Proposed Final RIT Pilot Report Construct Mary Ann Engelbert 09/24/2002
The first thing that we need to agree on is the purpose of the Report. I see no requirement for a Report in the 21 December 2001 DOD CIO/USD AT&L memo establishing the Pilot Team. That being said, who is requiring a Report? (By the way, I'm not suggesting...)

Re: Proposed Final RIT Pilot Report Construct Mark Fornaro 09/17/2002
Establishing a "pre-RIT" baseline and comparing that to our RIT experience could make a persuasive argument one way or the other. I know TCA2 had a MS Project schedule tracking document approvals from drafts thru the IIP process to the BLK 1 MS III decision. Using...

Re: Proposed Final RIT Pilot Report Construct Leonard Sadauskas 09/18/2002
The pre and post baseline would certainly be a persuasive exhibit, one way or the other. Perhaps we can still do it. When we started the RIT Pilots I suggested a rebaseline, see issue paper #1 on that subject with Mary Ann Engelbert's comments and my response....

http://qp.dau.mil/QuickPlace/dod_cio_rit_pilot/Main.nsf/h_Toc/47B91A2AC603E0340525670800167201/?OpenDocument

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Portal Views (continued)

Room Index - dod_cio_rit_pilot - Microsoft Internet Explorer

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home > army rit pilot > rit documents > room index • next | last

IT Community of Practice

Room Index

Title	Author	Modified
Acquisition Strategy - 12 Aug 03 The final Block 2 Acquisition Strategy was delivered to ASD NII on 12 Aug 03.	Lee DeArmond	08/20/2003
Army RIT Procedures The latest draft of Army procedures for the RIT. The document is currently in staffing in SAALT	Lee DeArmond	10/22/2002
Block 3 CDD Review The Draft Block 3 CDD is attached for your review. These are the latest updates from Army G4.	Lee DeArmond	07/09/2003
Draft C4ISP - 18 Aug 03 The C4ISP was submitted to OSD on 20 Aug 03 for a Stage I review.	Lee DeArmond	08/20/2003
Final Draft EADP Final Draft Economic Analysis Development Plan dated 29 Nov 02.	Lee DeArmond	12/04/2002

Pages 1 - 5 out of 9 (including hidden pages).

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Portal Views (continued)

ACC: Acquisition Community Connection (3.03a) - Microsoft Internet Explorer

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Acquisition Community Connection

Where the AT&L Workforce Meets to Share Knowledge

ACC Home | Contact Us | Site Map | Privacy Policy | Search >>

The Acquisition Community Connection offers authoritative acquisition, technology and logistics information, and access to experts and peers working on critical AT&L processes.

- Access Workspaces »
- ACC User Training Guide »
- What's New in ACC »
- AKSS »
- Continuous Learning Center »

Participate in a Community

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Special Interest Areas

- [ACQ Research](#)
- [Information Technology](#)
- [ESOH](#)
- [PBSA](#)
- [Total Ownership Cost](#)

What's New

Call For Papers!
The *Acquisition Review Quarterly* will be publishing a **special edition** on Performance Based Logistics. A call for papers has been issued, with a deadline of 31 December 2003. We encourage you to participate! Please click [here](#) for more information. [15 Oct 2003]

Assessing the Probability of Program Success
[Here's an assessment model](#) and presentation that uses both internal and external factors to provide a "pulse check" on program health. [16 Oct 2003]

In the Spotlight

Senate & House Reach Agreement on FY04 Defense Authorization Bill
The Senate and House conferees reached agreement on 6 November 2003, authorizing \$401.3 billion in budget authority for defense programs for fiscal year 2004, with additional funding authorized for the acquisition of 100 tanker aircraft. [More>>](#) [7 Nov 2003]

Additional Funding for Iraq & Afghanistan
The House-Senate Conference Committee approved \$87.5 billion in **supplemental funding** for military operations and reconstruction efforts in Iraq and Afghanistan. [31 Oct 2003]

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Pilot Program Briefings

- Army
- Navy
- Air Force
- DISA



Power to the Edge 

Final Report Structure

- Statement of Pilot goals and objectives
 - RIT recommendations being piloted
 - Guidance from Sponsors and Principals
- RIT Pilot Team approach
- Assessment of piloted RIT recommendations
- Candidate best practices
- Lessons learned
- Policy recommendations
- Appendix of supporting material



RIT Pilot Schedule to Completion

The Gantt chart illustrates the project timeline across several months. The tasks are listed on the left, and their corresponding start and end dates are shown as horizontal bars. Key milestones are highlighted with red circles and arrows:

- Task 1: RIT Pilot Evaluate & Report** (Nov 19 - Mar 16) is the longest task, spanning from November 19 to March 16. A red circle highlights the date **11/18** at the beginning of its duration.
- Task 3: Data Submission and Analysis** (Nov 26 - Dec 30) is a short task starting on November 26 and ending on December 30.
- Task 10: Draft Final Report Write** (Dec 2 - Feb 17) is a long task starting on December 2 and ending on February 17. A red circle highlights the date **12/30** at its midpoint.
- Task 15: Final Report to Sponsors** (Mar 7 - Apr 13) is a short task starting on March 7 and ending on April 13. A red circle highlights the date **3/16** at its midpoint.
- Task 14: Final Report Write** (Mar 14 - Mar 28) is a short task starting on March 14 and ending on March 28. A red circle highlights the date **3/20** at its midpoint.



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Recap & Discussion



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